APPENDICES

Appendix A

Bibliography

Adams, M.J. 1990. Beginning to Read: Thinking and Learning About Print. Cambridge, MA: MIT Press.

Allington, R. & Cunningham, P. 1996. *Schools That Work: Where All Children Read and Write*. New York, NY: HaperCollins College Publishers.

Bossert, S.T. 1985. "Effective Elementary Schools." *Reading for Excellence*. Ed. R.M.J. Kyle. Washington, DC: US Government Printing Office.

Braunger, J. & Lewis, J. 1998. *Building a Knowledge Base in Reading*. Portland, Oregon: Northwest Regional Educational Laboratory.

Clay, M. 1997. Becoming Literate: The Construction of Inner Control. Portsmouth, NH: Heinemann.

Cullinan, B. 1992. Read to Me: Raising Kids Who Love to Read. New York, NY: Scholastic.

Darling-Hammond, L. 1997. The Right to Learn. San Francisco, CA:Jossey-Bass, Inc.

Edmonds, R.R. 1979. "Some Schools Work and More Can." Social Policy 9:32.

Fullen, M.G., M.B. Miles, and G. Taylor. 1981. *Organization Development in Schools: The State of the Art.* Washington, DC: US Department of Education. OERI, NIE.

House, E. R. 1981. "Three Perspectives on Innovation." in *Improving Schools: Using What We Know*. Ed. Rolf Lehning and Michael Kane. Beverly Hills, CA: Sage Publications.

Kopp, Holly J.P., 1999, *Technical Report from the Work Group on Literacy*, Center for Educational Policy, Applied Research and Evaluation, University of Southern Maine.

Richardson, V. 1998. "Professional Development in the Teaching of Reading." in Osborn, J. & Lehr, F., Eds., *Literacy for All: Issues in Teaching and Learning*. New York, NY: The Guilford Press.

Schaefer, R. 1967. The School as a Center of Inquiry. New York, N.Y.: Harper & Row.

Senge, P. 1990. The Fifth Discipline: The Art and Practice of the Learning Organization. New York, Currency Doubleday.







Shockley, B., Michalove, B., & Allen, J. 1995. *Engaging Families: Connecting Home and School Literacy Communities*. Portsmouth, NH: Heinemann.

Snow, C., Burns, M., & Griffin, P., Eds.. 1999. *Starting Out Right*. Washington, D.C.: National Academy Press.

Snow, C., Burns, M., & Griffin, P., Eds. 1998. *Preventing Reading Difficulties in Young Children*. Washington, D.C.: National Academy Press.

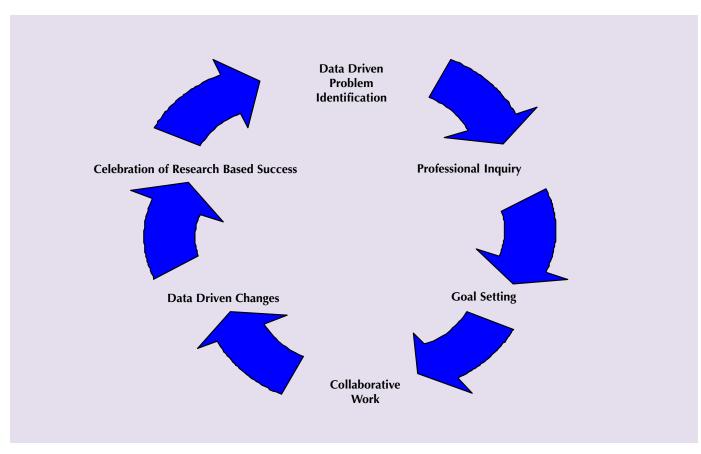
Appendix B

54

An Invitation to Dialogue

Suggestions for Using this Report

The Center for Inquiry on Literacy invites all those concerned about early literacy development — including educators, parents, students, and communities – to use this report as an impetus for dialogue. Capitalizing on our collective strengths in the area of early literacy and making improvements will require ongoing dialogue around effective literacy practices and the characteristics of the contexts in which they exist. By discussing these characteristics, those invested in promoting early literacy development can increase not only their own learning, but that of the children they are charged with educating. Collaborative inquiry, as described earlier, involves identifying a problem, looking to research for ideas regarding how to solve the problem, setting goals and working collaboratively to meet those goals, collecting data to substantiate achievement of goals, and celebrating successful achievement of goals. As the model below highlights, collaborative inquiry is a recursive process, in which achievement of one goal leads to identification of another problem on which to work.



Untitled-1 54 2/7/01, 9:14 AM







I. The Report's Purposes

The four main purposes of this report are to:

- Articulate a set of inter-related, common characteristics of successful early literacy programs and the contexts in which they exist;
- Extend to schools an invitation to dialogue about effective literacy practices as well as supportive school and community contexts;
- Provide schools a recursive framework to begin examining their own practices; and
- Inform the Center for Inquiry's continued examination of literacy practices in Maine.

II. Organizing the Dialogue

The word dialogue conjures up a powerful process, that of "talking without moving toward decision or debate." It is critical for people to be able to talk about the characteristics presented in this report in an open, comfortable setting. The goal of the dialogue should be to increase a group's understanding of the ideas presented without engaging in debate.

While this report highlights a number of important considerations in our journey toward improving early literacy development for Maine children, we realize that contemplating all the ideas in one sitting would be unrealistic. Instead, we suggest focusing on one characteristic at a time, in a small group format, using the guidelines for text-based seminars described below. [Promising Futures, A Call to Improve Learning for Maine's Secondary Students, Dept. of Education, September 1998. p. 53]

Text-Based Seminar Guidelines

Purpose: Enlargement of understanding of a text, not the achievement of some particular understanding.

- a. Group members read a section of the report before meeting.
- b. Group members establish the following ground rules for the discussion:
 - Listen actively.
 - Build on what others say.
 - Don't step on others' talk. Silence and pauses are OK.
 - Converse honestly—there is no need to go through the facilitator.
 - Let the conversation flow as much as possible without raising hands or using a speaker's

A SOLID FOUNDATION: Supportive Contexts for Early Literacy Programs in Maine Schools







- Expose/suspend your assumptions.
- Emphasize clarification, amplification, implications of ideas.
- Refer to the text; challenge others to go to the text.
- Watch own air time—both in terms of how one speaks, and in terms of how much one says when one speaks.
- **c.** Group members conclude the 1-2 hour dialogue with a written summary of "ideas that could work in our school."

III. Talking About the Report

Below are questions for further inquiry that may provide frameworks for dialogue. The questions are organized according to sections of the report. A variety of questions are provided, including those already embedded in the report itself. Feel free to select questions that directly relate to your group or position. The questions are intended as starting places for dialogue, and while some questions can be considered by anyone, others relate more specifically to certain positions (i.e., teachers, administrators or policymakers).

A. Preface and Introduction

- What is your response to the information presented in the preface and introduction?
- What are the concerns and struggles of your own school related to early literacy?
- How do those concerns align with the ideas described in the preface and introduction?

B. Common Characteristics

Professional Learning is Shared, Ongoing, and Supported in a Number of Ways.

- To what extent are staff members prepared to incorporate effective literacy practices described in this report and in national standards?
- To what extent does our district support practicing teachers in incorporating the practices described in this report and in national standards?
- What opportunities exist for collaborative inquiry and shared professional learning?
- What literacy topics have been the focus of recent (past 3 years) staff development?
- What mechanisms (i.e., texts, consultants, in house expertise, courses, networks, etc.) for supporting ongoing professional development currently exist in our school? Which of these mechanisms are working effectively?
- What mechanisms might be needed to support shared, ongoing professional development?
- How can we ensure that professional development plans include learning opportunities for all









- those who work with young readers, including reading tutors, Title I teachers, educational technicians, and others?
- How often are observations of student learning and data from literacy assessments used as the basis for staff development opportunities?
- How can we ensure that teacher preparation programs provide sufficient training in early literacy practices?
- How can we strengthen teacher induction programs to ensure that beginning primary grade teachers are given access to expert literacy knowledge and support during the formative years of their practice?
- Given the importance of high-quality professional development in literacy for teachers in the primary grades, how can we strengthen the state and local infrastructures to ensure access in all parts of Maine?

Performance Data are Used to Improve Student Achievement.

- To what extent is literacy instruction grounded in the belief that all students can and must learn to communicate effectively through reading, writing, speaking, and listening?
- What expectations/standards do you currently set for students' literacy achievement? How do these expectations align with state and national guidelines? How you know students are achieving these standards?
- What interventions exist for supporting students who are not meeting expectations?
- What mechanisms exist for communicating expectations to teachers, students, and parents?
- What formal and informal literacy data are currently being collected about students in schools, districts, and statewide? How frequently are formal and informal assessments conducted?
- What assessment tools are used to gather literacy related data (i.e. IRI's, Running Records, Writing Prompts, etc.)? What methods do you use to examine the literacy data you collect?
- How does the data you collect inform classroom instruction?
- How is data shared with teachers, parents, students, and administrators?
- How does data serve as a catalyst for organizing efforts to improve instruction?
- What staff development opportunities exist for helping teachers adjust instruction and assessment practices to promote higher student achievement?
- How strong is the link between assessment data and the processes used in your school to plan for professional development?

School Staff Work Together to Find Solutions to Instructional Issues.

How do school staff develop a shared vision for their literacy programs?

A SOLID FOUNDATION: Supportive Contexts for Early Literacy Programs in Maine Schools





- How are instructional problem areas identified and pursued in your school?
- What mechanisms exist for enabling effective collaboration and communication around common inquiries?
- What changes can be made in the school day and year to support collaborative inquiry?
- Where will the resources come from to support increased time for collaboration?

Effective Leadership is Present, Though it Can Come from People in Different Roles.

- What are the most common features of the literacy specialist role in Maine schools or in your district? Which of these features have the greatest impact on teachers and student achievement?
- Is there a high degree of philosophical and pedagogical agreement between the literacy specialist and classroom teachers? If not, what are the implications for practice?
- Who provides literacy leadership in your school? Who else could provide literacy leadership in your school?
- How is the literacy leader's time used? What seem to be the benefits of the leader's work? What ways could the leader's role(s) be improved?
- Does the literacy leader support a balanced literacy program and honor the diversity of the staff in reaching desired outcomes? What mechanisms does the literacy leader use to provide resources for the literacy program?
- How frequently is literacy leadership or consultation available to literacy teachers?
- What mechanisms exist, and with what degree of effectiveness, for supporting literacy teacher leadership in Maine schools?

Parents and Communities are Engaged in Multiple Ways.

- What steps are our schools taking to involve parents and the community in literacy development programs? Which of these actions are getting positive results?
- What literacy information is shared with parents and the community on a regular basis? What methods of communication are used?
- Since literacy practices have evolved over time, how are schools informing parents and the community about their current practices?
- How have obstacles relating to communicating literacy information to parents and the community been overcome?
- What mechanisms are in place to encourage parent and community feedback?
- What mechanisms exist for parent involvement in school literacy initiatives?









- How are schools mobilizing community volunteers and other resources?
- What mechanisms are in place to educate and support parents and community volunteers in their work with the school?

Various Resources are Used to Respond to Students' Needs.

- What is your school's or district's vision for literacy instruction and assessment?
- What components of a balanced literacy approach are present in your literacy program? What components of a balanced literacy approach may need to be added to your literacy program? What components of your literacy program may not be necessary?
- How are teachers and support staff trained to use a variety of research-based literacy practices?
- How are state and local assessment data used to inform instructional decision-making?
- To what extent is literacy instruction designed to include all learners and address their needs?
- What interventions are in place for students who are not meeting expectations? How are decisions made about which strategies to employ? Who is involved in these discussions?
- How closely does your literacy curriculum align with national standards and the *Learning Results*?
- How well do your instructional and assessment practices support your literacy curriculum?
- What resources may be needed to improve the quality of your literacy program?

C. Conclusions

Untitled-1

- What is your response to the conclusions drawn at the end of this report?
- How do these conclusions match the concerns and issues of your own school related to early literacy development?
- What steps might these conclusions lead you to take with your own literacy program?
- What steps might these conclusions lead policymakers to take at the local and state level related to early literacy?
- How do these conclusions impact professional development efforts for early literacy teachers, both pre-service and in-service?

A SOLID FOUNDATION: Supportive Contexts for Early Literacy Programs in Maine Schools

2/7/01. 9:15 AM



Appendix C

Early Literacy Survey

and	Evaluati	or the Work Group on Early Li on at the University of Southe	rn Maine.			•		
		me	School					• • •
Secti	ion I:	Instruction & Assessment:						
1.	childı	On average how much instructional reading time (including reading to children, reading with children, and independent reading by children) per week is allocated for students in primary grades?						
	a. Average number of days per week students receive reading instruction:							
		In K In 1st grade_	I1	n 2 nd grade	I	n 3 rd grade_		
	b. Average number of minutes per day students receive reading instruction:							
		In K In 1 st grade _	In	2 nd grade	In	3 rd grade _		
2.		e rate the following instruction school's primary grades litera	cy/reading	program.	ograms in t		·	to
			Very Mu Like Ou Program]	ot At All Like Our Program	
	a. Lit	terature based instruction	1	2	3	4	5	
	b. Ph	onics based instruction	1	2	3	4	5	
	c. Ba	sal reading program	1	2	3	4	5	
	d. Wi	riting to Read	1	2	3	4	5	

2

5

Untitled-1 60 2/7/01, 9:15 AM

e. Guided reading with leveled text

f. Other (specify):







3. Please indicate the types of instructional strategies used to teach literacy/reading in your school and the grade levels served with each strategy. As appropriate, add major instructional strategies used by your school that are not included in the list.

		Check if model is used	List Grade Level(s)
a.	Teacher reads aloud		
b.	Student reads aloud		
c.	Shared reading of enlarged text		
d.	Think aloud (e.g., teacher verbalizes strategies)		
e.	Reading for meaning		
f.	Sustained silent reading		
g.	Guided reading of leveled texts		
h.	Choral reading of leveled texts		
i.	Paired or buddy reading		
j. k.	Reading of content materials (e.g., science, social science) Preparing for reading (e.g., predicting, webbing, (assessing, and building prior knowledge)		
1.	Sight word instruction (e.g., Dolch list)		
m.	Language Experience Approach		
n.	K-W-L (Know-Want to-Learn)		
o.	Independent reading time		
p. q.	Directed reading/thinking activity (DRTA) Writing process/writing workshop (writing responses to reading)		
r.	Handwriting instruction		
s.	Spelling instruction		
t.	Interactive writing		
u.	Survey, Question, Read, Recite, Review (SQ3R)		
v.	Computer supported instruction (e.g., skills reinforced on Computer)		
w.	Other (specify):		
Ot	her (specify):		

A SOLID FOUNDATION: Supportive Contexts for Early Literacy Programs in Maine Schools



To assess the effectiveness of the reading curric weekly monthly For diagnostic purposes: weekly monthly To inform instruction: weekly monthly To assign a letter grade: weekly monthly weekly monthly what extent did your staff use running record struction, and assessment in your school? a great deal somewhat	_ yearly _ yearly _ yearly _ yearly s of oral read	otherother _	
For diagnostic purposes: weekly monthly To inform instruction: weekly monthly To assign a letter grade: weekly monthly what extent did your staff use running record struction, and assessment in your school? a great deal somewhat	_ yearly _ yearly _ yearly s of oral read	otherother _	
weekly monthly To inform instruction: weekly monthly To assign a letter grade: weekly monthly what extent did your staff use running record struction, and assessment in your school? a great deal somewhat	_ yearly _ yearly s of oral read	other _	
To inform instruction: weekly monthly To assign a letter grade: weekly monthly what extent did your staff use running recordstruction, and assessment in your school? a great deal somewhat	_ yearly _ yearly s of oral read	other _	
weekly monthly To assign a letter grade: weekly monthly what extent did your staff use running record struction, and assessment in your school? a great deal somewhat	_ yearly s of oral read	other _	
To assign a letter grade: weekly monthly what extent did your staff use running record struction, and assessment in your school? a great deal somewhat	_ yearly s of oral read	other _	
weekly monthly what extent did your staff use running record struction, and assessment in your school? a great deal somewhat	s of oral read		
what extent did your staff use running record struction, and assessment in your school? a great deal somewhat	s of oral read		
what extent did your staff use running record struction, and assessment in your school? a great deal somewhat	s of oral read		
-	ment that pr	rimary grades	s staff participated in
uring the past 24 months. (Check all that apply)		Comoral	Cracific to Donding Inst
Interpreting achievement test information Performance assessment (e.g., portfolios) Classroom management techniques Reading/Language Arts instruction Higher order thinking skills instruction Other curriculum content instruction (e.g., mathematics, science) School-based management/decision-making Parent involvement/volunteerism			
	Instruction for low achieving students Interpreting achievement test information Performance assessment (e.g., portfolios) Classroom management techniques Reading/Language Arts instruction Higher order thinking skills instruction Other curriculum content instruction (e.g., mathematics, science) School-based management/decision-making Parent involvement/volunteerism Accelerated learning techniques	In Instruction for low achieving students Interpreting achievement test information Performance assessment (e.g., portfolios) Classroom management techniques Reading/Language Arts instruction Higher order thinking skills instruction Other curriculum content instruction (e.g., mathematics, science) School-based management/decision-making Parent involvement/volunteerism Accelerated learning techniques	In General Instruction for low achieving students Interpreting achievement test information Performance assessment (e.g., portfolios) Classroom management techniques Reading/Language Arts instruction Higher order thinking skills instruction Other curriculum content instruction (e.g., mathematics, science) School-based management/decision-making Parent involvement/volunteerism

Untitled-1 62 2/7/01, 9:15 AM

8.	Please indicate how often the following staff development <u>formats</u> are used by your school to improve reading instruction.								
	1 = very often	2 = often	3 = sometimes	4 = not used at all					
	University course work								
		Courses provided	by an on-site profes	sional development person					
		Regional conferences							
		National conferences							
	Professional workshops								
	District workshops								
	Peer review/ongoing structured teacher collaboration								
	Other								
9. What percent of K-4 teachers on your staff have:									
	eracy%								
10.	What percent of Title I staff in your school are:								
		al Technicians: al Staff %	I% II	% III%					
11.	Do you have a literacy staff development person on site? yes no If yes, are they full-time or part-time? full-time part-time								
Sec	tion III: F	Reading Int	erventions:						
12.	Please check all interventions that are used in your school to address students at-risk of reading failure:								
	Readir	ng Recovery							
	K literacy program								
	Title I	program targeting	K & lst grade						

A SOLID FOUNDATION: Supportive Contexts for Early Literacy Programs in Maine Schools

Untitled-1 63 2/7/01, 9:15 AM

64 **APPENDICES** — Appendix C, Initial Survey

	Literacy progr	am for 4 year olds					
	Family literacy						
	Other (please	describe)					
13.	Please indicate the types of Title I program models used in your school and the grade levels served with each model.						
			Check if model is used	List grade level(s			
		ram* used to upgrade the l program of the school)					
	b. In-Class Program (Students receive instruction in the						
		supplemental reading/writing le of regular classroom. less than					
		supplemental reading/writing de of regular classroom, more					
	reading/writing i	s During Regular ents receive supplemental instruction before or after kends, e.g., extended days).					
	reading/writing i e.g., extended yea	t least 50% poverty level	n, 				
14.	In the school you supervise, what percent of children at the K-4 level are referred for special education services in reading? $___$						
15.	In the school you supelanguage services?	ervise, what percent of children at $_{}^{-}$ %	the K-4 level are referred	l for speech and			

Untitled-1 64 2/7/01, 9:15 AM

16. In the school you supervise, what percent of children at the K-4 level participate in transition grades, including pre-K? _____ % Section IV: Students and Staff: 17. To what extent has your district fostered a faculty focus on reading instruction? _____ __ considerable _____ somewhat _____ little ____ none 18. Is there a classroom teacher on your staff who serves as a strong literacy leader and expert? ___ yes ____ no 19. To what extent do teachers and specialists on your staff communicate with each other about reading instruction and student progress? ____ somewhat ____ little __ considerable 20. To what extent is there congruence in the methods and materials used to teach reading among classrooms and/or special education programs, and other reading programs such as Title I? ____ considerable _____ somewhat ____ little 21. How often do you observe lessons and classes taught by teachers you supervise? 1. Beginning teachers: Once a Once a Every 3-4 1-2 times Do not Week Month Months a Year Observe 2. Experienced teachers: Once a Once a Every 3-4 1-2 times Do not Week Month Months Observe a Year 22. In a typical year, how many children are retained at the elementary level in the school(s) you supervise? __ 1-2 3-5 5-7 ___ more than 7 23. Please add any additional comments regarding your school's early literacy program in the space below:

A SOLID FOUNDATION: Supportive Contexts for Early Literacy Programs in Maine Schools

2/7/01. 9:15 AM

65

Untitled-1